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## Assessing the Management Support Required for Indian Students' Academic and Cultural Adaptation in Foreign Institutions

Ajeet Shekhar<sup>1\*</sup>

### Abstract

*Many Indian students aspire to study abroad; however, they often face challenges due to a lack of proper guidance regarding university selection, fellowship opportunities, and overall management of the transition. Students from economically weaker sections are particularly vulnerable, as financial constraints and inadequate awareness hinder their ability to explore global educational opportunities. This study, based on responses from 30 participants, examines the key management support required for Indian students seeking higher education in foreign institutions. It explores the role of counselling, financial assistance, and institutional guidance in facilitating their academic and cultural adaptation. The findings highlight the necessity of structured advisory frameworks, awareness programmes, and governmental or institutional scholarships to bridge the gap between aspiration and accessibility. By addressing these concerns, the study aims to propose strategies for enhancing the global mobility of Indian students, ensuring a smoother transition and maximising their educational experience abroad.*

**Keywords:** Indian Students, Higher Education, Abroad, Management Support, Cultural Adaptation.

## 1. Introduction

The pursuit of higher education abroad has increasingly become a strategic aspiration for many Indian students, driven by the promise of superior academic infrastructure, extensive research opportunities, and enhanced career prospects (Choudaha, 2017). While the globalisation of education has made international study more accessible, the reality remains that Indian students face numerous challenges in navigating the complex landscape of overseas education. The lack of structured management support, financial constraints, and limited institutional guidance often impede students' ability to fully leverage the benefits of studying abroad (Gupta & Burns, 2018). Without a well-defined support mechanism, aspiring students, particularly those from economically weaker backgrounds, are left vulnerable to misinformation, financial burdens, and cultural barriers, leading to a substantial gap between ambition and attainment. India is a leading contributor to the global student mobility market, with over 1.3 million Indian students currently enrolled in foreign institutions, primarily in countries such as the United States, Canada, the United Kingdom, Australia, and Germany (Ministry of External Affairs, 2022). This growing trend underscores the increasing demand for international education among Indian students. However, despite this surge, the lack of systematic support mechanisms places them at a disadvantage compared to students from other nations who receive extensive guidance through government-backed advisory programmes and institutional support systems (Altbach & de Wit, 2020). The absence of a structured framework that facilitates university selection, scholarship acquisition, visa processes, and cultural adaptation significantly hinders the prospects of Indian students seeking global education opportunities.

\* Scholar: Centre for Modern Indian Studies -CeMIS, Goerge August Gottingen university, Germany. [ajeet.shekhar@stud.uni-gottingen.de](mailto:ajeet.shekhar@stud.uni-gottingen.de)

A critical factor limiting Indian students' ability to study abroad is the socio-economic divide that affects access to financial resources and information. Research has shown that students from lower-income families are disproportionately affected due to the exorbitant cost of tuition, living expenses, and travel, which often deter them from applying to foreign universities (Perkins & Neumayer, 2014). While various government and private scholarships exist, they are often underutilised due to the cumbersome application processes and a lack of awareness among students (Kumar, 2021). This points to a systemic failure in making financial aid more accessible and transparent, reinforcing the argument that structured management support is not merely an option but a necessity for Indian students aspiring to study abroad.

Beyond financial constraints, another formidable challenge is the lack of reliable information and professional counselling services. Many Indian students rely on informal sources, such as family members, friends, and unverified online resources, which often lead to misinformation or ill-informed decisions regarding university selection and financial planning (Bista & Foster, 2021). In contrast, several developed countries have dedicated student advisory offices that provide detailed guidance on application procedures, visa requirements, and post-arrival formalities, ensuring that students are well-prepared before departure (Brandenburg & de Wit, 2015). The absence of such structured support in India places students in a precarious position, where they must independently navigate the complexities of international education, often at the risk of making costly mistakes.

The financial burden associated with studying abroad further exacerbates the challenges faced by Indian students. Tuition fees and living expenses in countries such as the United States and the United Kingdom are substantially high, making it difficult for middle-class families to afford international education without external financial aid (Sharma, 2019). While several scholarships, fellowships, and student loan schemes exist, their accessibility remains a major concern due to bureaucratic hurdles and a lack of streamlined application processes (Bhagat, 2020). Addressing these financial barriers requires a proactive approach, including the simplification of scholarship applications and increasing outreach efforts to ensure that deserving students are aware of available funding opportunities.

Even for those who successfully secure admission and financial aid, the transition to an unfamiliar academic and cultural environment presents additional challenges. Studies indicate that Indian students often struggle with differences in pedagogical approaches, grading systems, and classroom participation expectations, which can lead to academic stress and underperformance (Sawir, 2005). Cultural integration is another significant concern, as language barriers, unfamiliar social norms, and feelings of isolation can contribute to anxiety and homesickness, ultimately affecting students' mental well-being and academic progress (Andrade, 2006). Many foreign universities have developed robust student support services, including orientation programmes, mentorship initiatives, and peer networks, to facilitate the adjustment of international students (Lomer, 2017). However, Indian students often remain unaware of or hesitant to utilise these resources, highlighting the need for better pre-departure training and awareness-building initiatives at the institutional level in India.

To mitigate these challenges, a structured support system encompassing financial guidance, academic counselling, and cultural preparation must be institutionalised in India. While government initiatives such as the National Overseas Scholarship and scholarships offered by the Ministry of Minority Affairs provide some financial aid, their limited reach and bureaucratic complexities hinder their effectiveness (Government of India, 2021). Additionally, the establishment of dedicated student advisory centres, either at the governmental or institutional level, could provide end-to-end assistance, including university application guidance, visa processing support, and financial counselling (Verbik & Lasanowski, 2007). Strengthening collaborations between Indian and foreign universities through exchange programmes, joint degrees, and preparatory courses could further enhance students' preparedness, reducing the cultural and academic shock upon arrival.

The increasing number of Indian students seeking international education underscores the urgent need for a robust management support system that addresses financial, informational, and cultural challenges. While the aspiration to study abroad is strong, systemic barriers continue to impede access, particularly for students from disadvantaged

backgrounds. Without immediate intervention in the form of structured advisory services, streamlined financial aid mechanisms, and pre-departure training programmes, the benefits of international education will remain restricted to a privileged few. Thus, it is imperative for policymakers, educational institutions, and private organisations to collectively work towards creating a more inclusive and supportive framework that enables all Indian students to realise their academic ambitions on a global stage.

## 2. Method of the Study

The study employs a qualitative research approach to explore the challenges and management requirements for Indian students aspiring to study in foreign institutions. A qualitative methodology is appropriate for this study as it allows for an in-depth understanding of students' lived experiences, perceptions, and challenges in the process of planning and transitioning to international education. Unlike quantitative methods, which focus on numerical representation, qualitative inquiry captures the complexities and personal dimensions of students' struggles and aspirations, offering a richer and more nuanced analysis (Creswell & Poth, 2018).

Data collection was conducted using a semi-structured interview schedule, which facilitated flexibility while maintaining a structured framework to ensure that all key aspects were covered. This method enabled respondents to share their experiences and concerns openly while allowing the researcher to probe deeper into specific issues, such as financial constraints, lack of guidance, and difficulties in navigating university admissions and scholarship processes. The semi-structured nature of the interviews allowed for emergent themes to be explored in real time, ensuring that the study remained responsive to the unique and evolving challenges faced by Indian students.

The study is based on 30 respondents, selected using purposive sampling, ensuring that participants met the criteria of either currently studying in India and aspiring to study abroad or currently studying or those who have attempted but faced challenges in the process. Purposive sampling was chosen to ensure that the respondents provided relevant and meaningful insights into the phenomenon under investigation (Palinkas et al., 2015). Data collection continued until theoretical saturation was reached, meaning that no new themes or insights emerged from additional interviews, thereby confirming the sufficiency of the sample size for qualitative analysis (Glaser & Strauss, 1967). The sample diversity in terms of socio-economic background, educational aspirations, and targeted study destinations was considered to enhance the study's reliability.

This study follows a narrative analysis method and incorporates verbatim responses to draw inferences. The use of narrative analysis provides an authentic representation of students' perspectives, allowing for a deeper exploration of how their aspirations, struggles, and decision-making processes are shaped by personal, social, and economic factors (Riessman, 2008). Verbatim quotes serve as a powerful tool to preserve the originality of respondents' viewpoints, reducing researcher bias and ensuring that interpretations are rooted in actual experiences rather than theoretical assumptions.

The study acknowledges potential limitations, such as the non-generalizability of findings to all Indian students due to the qualitative nature of the research. However, the depth of insight gained through this approach provides a strong foundation for understanding the challenges faced and proposing policy recommendations for improving support mechanisms. The findings are expected to contribute significantly to policy discussions, particularly in the areas of student counselling, scholarship dissemination, and institutional collaborations, thereby improving the accessibility and management of international education for Indian students.

## 3. Indian Students' Academics and Abroad Concerns

The aspiration to pursue higher education abroad has seen a sharp increase among Indian students, driven by a desire for advanced academic opportunities, better career prospects, and exposure to global learning environments (Altbach & de Wit, 2020). While international education offers several benefits, the lack of structured management and institutional support creates significant hurdles for students navigating the complex transition from India to foreign institutions. The

challenges range from financial constraints and inadequate guidance to cultural adaptation issues and academic difficulties, necessitating a systemic approach to support Indian students in maximising their educational experiences abroad (Choudaha, 2017).

One of the primary challenges Indian students face is financial management. Studying abroad is an expensive endeavour, requiring funds for tuition, living expenses, travel, and miscellaneous costs. According to Sharma (2019), the average cost of education in countries like the US, UK, and Australia often exceeds ₹25–40 lakh per year, making it unaffordable for many middle-class families without scholarships or loans. Despite the availability of financial aid schemes and scholarships, many students struggle to access them due to limited awareness and complex application procedures. As one respondent, Rohan, a postgraduate aspirant, explained:

*"I spent weeks trying to understand the application process for scholarships, but the information was scattered across different sources. I missed several deadlines simply because I wasn't aware of them in time."*

This highlights the need for a centralised information system that consolidates scholarship opportunities and provides step-by-step guidance. Additionally, financial literacy training before departure could help students plan their expenses better and avoid financial distress. Research suggests that financial constraints often lead students to engage in excessive part-time work, negatively impacting their academic performance and mental well-being (Gupta & Burns, 2018).

Beyond financial constraints, Indian students also face difficulties in selecting suitable universities and courses due to the lack of structured guidance. Many students rely on informal sources such as family, friends, or unverified online forums, which can lead to misinformed decisions (Bista & Foster, 2021). In some cases, education consultancies mislead students by promoting institutions that offer them commissions rather than those best suited to the student's academic profile. A student named Ananya recounted:

*"The consultancy I approached assured me that my chosen university had excellent job placements. After enrolling, I realised the job prospects were minimal, and I struggled to find employment."*

Such experiences underscore the importance of regulated counselling services that provide objective, research-based guidance. Implementing government-accredited advisory centres in India could mitigate this issue, offering credible assistance in university selection, application processes, and career prospects.

Another critical aspect of studying abroad is cultural adaptation. Many Indian students struggle with cultural differences, communication barriers, and unfamiliar academic practices (Sawir, 2005). Western educational systems emphasise independent learning, critical thinking, and active classroom participation, which may be different from the rote-learning methods prevalent in many Indian institutions. As Arjun, an engineering student in Germany, noted:

*"In India, we were used to memorising textbooks and reproducing answers in exams. In Germany, professors expect you to critique concepts and engage in discussions. Initially, I found it intimidating."*

This shift in academic culture can create stress and lower academic performance, especially if students are unprepared. Pre-departure orientation programmes focusing on academic expectations, cultural norms, and communication skills could significantly improve students' ability to adapt to their new environments (Andrade, 2006). Many foreign universities offer international student support services, but Indian students often underutilise them due to hesitation or lack of awareness (Lomer, 2017). Proactive participation in mentorship programmes and student associations can help bridge this gap.

Language barriers also pose significant challenges for Indian students, particularly in non-English-speaking countries. Even in English-speaking nations, differences in accents, terminologies, and colloquial expressions can create communication difficulties. A business student, Priya, studying in Australia, shared her experience:

*"During my first semester, I struggled to understand the Australian accent, especially in lectures and group discussions. It made me hesitant to participate, affecting my grades and confidence."*

Language proficiency training before departure and ongoing language support in host institutions could help students overcome this hurdle. Universities could also implement peer support systems, where senior international students guide newcomers through linguistic and cultural adjustments.

Visa regulations and work permit policies add another layer of complexity to the management of international education. The dynamic nature of immigration laws in many countries creates uncertainty for Indian students, particularly concerning post-study work opportunities. For instance, the tightening of visa rules in the UK in 2012 temporarily reduced the number of Indian students enrolling in British universities, as many feared they would not be allowed to stay and work after graduation (Verbik & Lasanowski, 2007). As Ravi, a software engineering student in Canada, described:

*"I wanted to study in the UK, but I was unsure if I'd get a work visa after completing my degree. I chose Canada instead because of its post-study work opportunities."*

Such uncertainties necessitate structured information dissemination about visa policies and work opportunities. Governmental bodies and universities could collaborate to provide up-to-date, transparent guidance on immigration laws to help students make informed decisions.

Accommodation and social integration further influence students' overall well-being. Many students experience difficulties in securing affordable housing in safe neighbourhoods, especially in metropolitan areas where rental costs are high. Additionally, adjusting to a new social environment can be isolating, leading to homesickness and mental health challenges (Andrade, 2006). Manisha, a master's student in the US, recalled:

*"Finding accommodation was stressful. The university website had limited resources, and I had to rely on seniors to find a safe place to stay. I also felt lonely in the first few months because I didn't know anyone."*

Establishing structured accommodation assistance and community-building initiatives, such as buddy programmes and cultural exchange activities, can help international students feel more connected. Mental health support services should also be prioritised, ensuring that students have access to counselling and peer support groups.

The role of the Indian government and foreign institutions in addressing these challenges is crucial. While India has introduced various scholarship schemes, such as the National Overseas Scholarship and the Ministry of Minority Affairs' fellowship programmes, their outreach and implementation remain inadequate (Government of India, 2021). Streamlining these schemes and increasing their visibility through educational fairs, online portals, and university partnerships could enhance their accessibility. Similarly, foreign universities must strengthen their international student support services, ensuring that Indian students receive the necessary academic, financial, and emotional assistance.

Collaborations between Indian and foreign institutions can further improve student management. Exchange programmes, dual-degree options, and preparatory courses could provide students with gradual exposure to international education systems before full-time enrolment (Gupta & Burns, 2018). Such initiatives would reduce culture shock and academic difficulties, making the transition smoother.

While Indian students increasingly seek international education, the challenges associated with financial management, university selection, cultural adaptation, language barriers, visa regulations, and accommodation remain significant. The lack of structured support mechanisms exacerbates these difficulties, often leading to academic stress and mental health concerns. Addressing these issues requires a multi-stakeholder approach, involving the Indian government, foreign institutions, educational counsellors, and student-led initiatives. By establishing structured advisory services, enhancing financial aid awareness, improving pre-departure training, and strengthening post-arrival support, the management of international education can be significantly improved, ensuring that Indian students fully capitalise on their global learning experiences.



## 4. Conclusions

While studying abroad presents immense opportunities for Indian students, the challenges related to financial constraints, lack of proper guidance, and cultural adaptation often act as barriers. Addressing these issues requires a well-structured management support system that includes professional counselling, increased scholarship awareness, and institutional collaboration. With effective management, students can make informed decisions and optimise their educational experience abroad. Future research should focus on developing a comprehensive model for student support services that can be implemented at both institutional and governmental levels to ensure equitable access to international education opportunities.

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